



# Southwest Ranches Town Council

## SECOND BUDGET HEARING Agenda of September 29, 2016

Southwest Ranches Council Chambers  
6:00 PM Thursday

13400 Griffin Road  
Southwest Ranches, FL 33330

<b><u>Mayor</u></b> Jeff Nelson	<b><u>Town Council</u></b> Steve Breitkreuz Freddy Fisikelli Gary Jablonski	<b><u>Town Administrator</u></b> Andrew D. Berns	<b><u>Town Attorney</u></b> Keith M. Poliakoff, J.D.
<b><u>Vice-Mayor</u></b> Doug McKay		<b><u>Town Financial Administrator</u></b> Martin Sherwood, CPA CGFO	<b><u>Assistant Town Administrator/Town Clerk</u></b> Russell C. Muniz, MMC

In accordance with the Americans with Disabilities Act of 1990, persons needing special accommodation, a sign language interpreter or hearing impaired to participate in this proceeding should contact the Town Clerk at (954) 434-0008 for assistance no later than four days prior to the meeting.

1. **Call to Order / Roll Call**
2. **Pledge of Allegiance**
3. **Administrator Comments**
4. **Presentation by Finance**

### **Millage Rate and Budget Hearing**

#### **Resolutions**

5. **A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA, APPROVING AND ADOPTING THE FINAL MILLAGE RATE FOR TAXATION OF REAL PROPERTY LYING WITHIN THE BOUNDARIES OF THE TOWN OF SOUTHWEST RANCHES FOR THE 2016-2017 FISCAL YEAR, COMMENCING OCTOBER 1, 2016 AND ENDING SEPTEMBER 30, 2017; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.**

#### **Ordinance - 2nd Reading**

6. **AN ORDINANCE OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA, APPROVING THE BUDGET OF THE TOWN OF SOUTHWEST RANCHES FOR FISCAL YEAR 2016-2017, COMMENCING OCTOBER 1, 2016 AND ENDING SEPTEMBER 30, 2017; PROVIDING FOR A BUDGET BASIS; PROVIDING FOR EXPENDITURE OF FUNDS; PROVIDING FOR CARRYOVER OF FUNDS; PROVIDING FOR NOTICE; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICT; AND, PROVIDING FOR AN EFFECTIVE DATE.**

7. **Adjournment**

PURSUANT TO FLORIDA STATUTES 286.0105, THE TOWN HEREBY ADVISES THE PUBLIC

THAT IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THIS COUNCIL WITH RESPECT TO ANY MATTER CONSIDERED AT ITS MEETING OR HEARING, HE OR SHE WILL NEED A RECORD OF THE PROCEEDINGS, AND THAT FOR SUCH PURPOSE, THE AFFECTED PERSON MAY NEED TO ENSURE THAT A VERBATIM RECORD OF THE PROCEEDING IS MADE, WHICH RECORD INCLUDES THE TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED. THIS NOTICE DOES NOT CONSTITUTE CONSENT BY THE TOWN FOR THE INTRODUCTION OR ADMISSION OF OTHERWISE INADMISSIBLE OR IRRELEVANT EVIDENCE, NOR DOES IT AUTHORIZE CHALLENGES OR APPEALS NOT OTHERWISE ALLOWED BY LAW.



**Town of Southwest Ranches**  
13400 Griffin Road  
Southwest Ranches, FL 33330-2628

**(954) 434-0008 Town Hall**  
**(954) 434-1490 Fax**

**Town Council**  
**Jeff Nelson, Mayor**  
**Doug McKay, Vice-Mayor**  
**Freddy Fisikelli, Council Member**  
**Steve Breitreuz, Council Member**  
**Gary Jablonski, Council Member**

**Andrew D. Berns, Town Administrator**  
**Keith M. Poliakoff, JD, Town Attorney**  
**Russell Muniz, Assistant Town Administrator/Town Clerk**  
**Martin D. Sherwood, CPA, CGMA, CGFO, Town Financial Administrator**

## **COUNCIL MEMORANDUM**

**TO:** Honorable Mayor Nelson and Town Council  
**VIA:** Andrew D. Berns, Town Administrator  
**FROM:** Martin D. Sherwood, Town Financial Administrator  
**DATE:** 9/29/2016  
**SUBJECT:** FINAL MILLAGE RATE ADOPTION: FISCAL YEAR 2016-2017 (FY 16/17)

### **Recommendation**

To conduct the statutorily required second and final public hearing and to adopt a final millage rate resolution of 4.5254 mills (representing the Town of Southwest Ranches' rate of 4.1204 for Operating plus .4050 mills pertaining to the 3<sup>rd</sup> year of the Transportation Surface Drainage Ongoing Rehabilitation-TSDOR capital improvement project) for Fiscal Year 2016 – 2017.

### **Strategic Priorities**

A. Sound Governance

### **Background**

To generate revenues sufficient for the financing of municipal government operations, municipalities are permitted to establish a millage rate which, when applied to the taxable valuation of properties, creates a taxable levy against real and personal property within the Town. This item provides for the adoption of the final millage rate to assist with funding the Fiscal Year 2016 – 2017 budget.

### **Fiscal Impact/Analysis**

In July of 2016, the Town Administrator and Town Financial Administrator transmitted a

proposed budget document as required by the Town Charter. That document proposed a millage rate of 4.5454 mills and identified (refer to page 10) the effect that adoption of other rates was projected to have upon Town revenues. Subsequently, pursuant to direction and revisions received from Council during an August 23rd budget workshop, the proposed millage rate was reduced slightly to 4.5254.

For six of the past seven years, the millage rate for Town of Southwest Ranches' (SWR's) general operating purposes has been at approximately 3.94 mills (\$3.94 per \$1,000 of taxable value). At this rate the millage rate for the Town of Southwest Ranches has been among the lowest in all of Broward County. Currently, for FY 2016, SWR has the seventh lowest rate (of 31) in Broward County for the combined operating and debt millage. Once again, with the inclusion of the third year addition of the Transportation Surface Drainage Ongoing Rehabilitation (TSDOR) millage, the relative position of SWR is maintained at the 7<sup>th</sup> lowest, respectively of the 31 Broward Municipal rates. However, if TSDOR millage was not included the relative position of SWR decreases slightly to the 6<sup>th</sup> lowest.

A super-majority (4 of 5 Council members) may, by Florida Statute, set a rate as high as 4.7253 mills. However, the super-majority max is more than what is needed for proposed operations and would result in an increase of \$146 on \$250,000 of taxable value. The proposed not-to-exceed rate (operating plus TSDOR combined of 4.5254 mills) is well within a super-majority vote and represents a \$96 increase (or \$8.00 / monthly) in the SWR portion of the total annual tax bill on \$250,000 of taxable value.

The SWR portion of the total tax bill would remain less than 25% (24.98%) with the majority of the general fund operating portion dedicated to total Public Safety (52.2%). The proposed rate represents a 9.30% increase over the roll-back rate.

The rate proposed tonight (4.5254) was initially proposed on Wednesday, September 14<sup>th</sup>, 2016 and, as previously mentioned, requires a super-majority vote (4 of 5 Council members). Should the Town Council decide to increase the rate under consideration to the maximum super-majority rate (4.7253 mills), an additional \$476,652 would be available for TSDOR. This mill rate, however, would be higher than the preliminary rate triggering State of Florida requirements to re-advertise (at Town expense) and would delay the Town's legal ability to levy a property tax.

**Staff Contact:**

Martin D. Sherwood, Town Financial Administrator  
Richard Strum, Controller

**ATTACHMENTS:**

Description	Upload Date	Type
RESO 2016-xxx Final Millage 2016-2017-09292016-FINAL-TA Approved	9/23/2016	Resolution
FY 2017 millage maximums-FINAL ADOPT @ 4.5254		



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**RESOLUTION NO. 2016 -**

**A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA, APPROVING AND ADOPTING THE FINAL MILLAGE RATE FOR TAXATION OF REAL PROPERTY LYING WITHIN THE BOUNDARIES OF THE TOWN OF SOUTHWEST RANCHES FOR THE 2016-2017 FISCAL YEAR, COMMENCING OCTOBER 1, 2016 AND ENDING SEPTEMBER 30, 2017; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, the Town of Southwest Ranches, Florida is a municipality located in Broward County, Florida; and

**WHEREAS**, pursuant to Section 200.065 (4)(E)(1), Florida Statutes, the Town Council adopted both its tentative millage rate and its budget, on first reading, on Wednesday, September 14, 2016 during a Public Hearing held at 6:00 P.M.; and

**WHEREAS**, a Public Hearing on the Town of Southwest Ranches' final millage for Fiscal Year 2016-2017 was held at 6:00 P.M. on Thursday, September 29, 2016, at the Southwest Ranches Council Chambers, 13400 Griffin Road, Southwest Ranches, Florida, 33330; and

**WHEREAS**, the gross taxable value for operating purposes not exempt from taxation within Broward County has been certified by the County Property Appraiser to the Town of Southwest Ranches as \$1,286,839,699.

**NOW, THEREFORE BE IT RESOLVED** by the Town Council of the Town of Southwest Ranches, Florida as follows:

**Section 1:** The above-referenced recitals are true and correct and are incorporated herein by reference.

**Section 2:** The Town Council, following a presentation by the Town Administrator and Town Financial Administrator, testimony from Town Staff and from other interested parties, at a duly noticed public hearing held on September 29, 2016 and pursuant to Exhibit A, hereby approves and adopts the Fiscal Year 2016-2017 operating millage rate for the Town of Southwest Ranches of 4.5254 mills, which is greater than the rolled-back rate of 4.1404 mills by 9.30%. Said final millage rate has been set pursuant to and in furtherance of Section 200.185 Florida Statutes.

**Section 3: Severability.** If any one or more provisions of this Resolution shall be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any

reason whatsoever be held invalid, then such provision shall be null and void and shall be separate from the remaining provisions, and shall in no way affect the validity of all other provisions of this Resolution.

**Section 4: Effective Date.** This Resolution shall take effect immediately upon its adoption.

**PASSED AND ADOPTED** by the Town Council of the Town of Southwest Ranches, Florida, this 29<sup>th</sup> day of September, 2016, on a motion by \_\_\_\_\_ and seconded by \_\_\_\_\_.

Nelson \_\_\_\_\_  
Fisikelli \_\_\_\_\_  
Breitkreuz \_\_\_\_\_  
Jablonski \_\_\_\_\_  
McKay \_\_\_\_\_

Ayes \_\_\_\_\_  
Nays \_\_\_\_\_  
Absent \_\_\_\_\_

\_\_\_\_\_  
Jeff Nelson, Mayor

ATTEST:

\_\_\_\_\_  
Russell Muñiz, Assistant Town Administrator/Town Clerk

Approved as to Form and Correctness:

\_\_\_\_\_  
Keith M. Poliakoff, J.D., Town Attorney

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**EXHIBIT A**

<p align="center"><b>Fiscal Year 2017 Millage Maximums and Related Information (Based on Certified Assessment Information)</b></p>					
<b>Millage Name</b>	<b>Votes Required</b>	<b>Maximum Millage</b>	<b>Total Resulting Net Revenues</b>	<b>Net Revenue Change (from proposed funding level)</b>	<b>FY 2017 levy increase on \$250,000 taxable value</b>
Town of Southwest Ranches Historic Rate	3	3.9404	\$4,817,130	(\$715,161)	(\$50)
Current Year Roll-Back Rate	3	4.1404	\$5,061,742	(\$470,550)	\$0
Maximum Majority Vote	3	4.2957	\$5,251,483	(\$280,808)	\$39
FY 2015-2016 Adopted Rate (Town of SWR Historic-3.9404 + TSDOR-.3950 Rates)	4	4.3354	\$5,300,017	(\$232,275)	\$49
FY 2016-2017 Proposed Rate (Town of SWR Operating 4.1204 + TSDOR .4050 Rates)	4	4.5254	\$5,532,291	\$0	\$96
Maximum Super Majority Rate	4	4.7253	\$5,776,668	\$476,652	\$146
Unanimous	5	10.0000	\$12,224,977	\$6,924,961	\$1,465

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**13400 Griffin Road**  
**Southwest Ranches, FL 33330-2628**

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## **COUNCIL MEMORANDUM**

**TO:** Honorable Mayor Nelson and Town Council  
**VIA:** Andrew D. Berns, Town Administrator  
**FROM:** Martin D. Sherwood, Town Financial Administrator  
**DATE:** 9/29/2016  
**SUBJECT:** FINAL FISCAL YEAR 2016-2017 (FY 16/17) BUDGET ADOPTION

### **Recommendation**

It is recommended that the second required public hearing and second reading be held and that a motion be made and passed to adopt the Fiscal Year 2016 – 2017 (October 1, 2016 through September 30, 2017) budget summarized as Exhibit A to the accompanying Ordinance.

### **Strategic Priorities**

- A. Sound Governance
- B. Enhanced Resource Management
- C. Reliable Public Safety
- D. Improved Infrastructure
- E. Cultivate a Vibrant Community

### **Background**

Each municipality within the State of Florida is required by State Statute to adopt a balanced budget through a statutorily prescribed deadline and process of two public hearings and in advance of the effective date of the budget. This item provides for the final public hearing on the Town of Southwest Ranches proposed Fiscal Year 2016 – 2017 budget and for adoption

of the final budget for that year (FY 17).

### **Fiscal Impact/Analysis**

The Town of Southwest Ranches budget process began in February and has included revisions resulting from external projections (insurance, State of Florida revenues, and contractual and cost estimates/changes) and from numerous discussions / budget workshops with Town Advisory Boards and the Town Council. In July, staff presented a balanced proposed budget as required by the Town Charter. Subsequent revisions are reflected within the budget proposed for consideration tonight.

Exhibit A to the accompanying resolution presents the Fiscal Year 2016 – 2017 Town of Southwest Ranches Tentatively Adopted Budget in summary form. The summary reflects the fund aggregate revenues and expenditures for each fund as provided to the Town Council in July 2016 and further modified through workshops and the tentative (initial) public hearing. The adoption of this summary limits Town expenditures to the appropriations for each fund and provides implicit support for the spending plan presented by staff.

Technically, it does not limit the allocation of the appropriated resources, but it does place a limit on the Town's total appropriations. Fortunately, there seems to be general consensus that the FY 16/17 detailed Budget meets Town Council objectives without overly burdening taxpayers or any other interested party. The budget, which is represented by the summary, seeks to balance progress and governmental spending. It reflects Town Council funding priorities direction received through September 29, 2016.

### **What it Includes:**

The budget for consideration tonight includes continuation of funding for two staged program modifications introduced in prior years (SCBA program and Bunker Gear Replacement program). New funded program modifications include Staffing adjustments, Building Department records digitalization, GIS system funding, as well as numerous PROS and Transportation fund quality of life/service level improvements.

The budget proposed for consideration tonight is balanced at the Town of Southwest Ranches' millage rate of 4.1204 mils for operating plus .4050 mils to fund the third year of the Transportation Surface Drainage Ongoing Rehabilitation capital improvement project (TSDOR) and therefore totals 4.5254 mils combined. The TSDOR project budget totals \$495,000.

Additional capital improvements which are funded (requiring no additional millage adjustment in FY 16/17) include: improvements at Calusa Corners Park and Trailside- "Founders" Park, continued development of Country Estates, Sunshine Ranches Equestrian and Rolling Oaks Barn Parks as well as Public Safety-Fire Rescue Modular Facilities, the Stirling Road Guardrails Installation project, the Drainage Improvement project, Pavement Striping and Marking, Fire Wells replacement, and continued funding for Town Entranceway Signage.

Finally, the Preliminary FY 17 Budget, for tonight's consideration, maintains as well as increases the high levels of service which the residents of The Town of Southwest Ranches desire and have come to expect.

**Final Notes on Fiscal Impact:**

Adoption of this budget has an impact on General Fund unassigned, Capital Projects Fund assigned and Transportation Fund restricted Fund Balance (reserves) in the amount of \$20,350, \$215,780 and \$109,200, respectively. Fund Balances (reserves) will therefore decrease by \$345,330 in total as they are utilized to fund a number of capital projects: 1) \$34,350 for the Sunshine Ranches Equestrian Park Irrigation system overhaul project, 2) \$171,530 for Public Safety-Fire Rescue Modular Facilities, 3) \$20,000 for the Country Estate Park improvements, 4) \$10,250 for the Rolling Oaks Barn improvement and finally, 5) \$109,200 to fund Drainage Improvement projects.

Modifications to the Tentative FY 17 Budget at this point may be made. Increases to appropriations after this hearing would result in significant costs to re-advertise and delays in implementing a tax levy. If no final budget is approved by October 1, 2016, the Town of Southwest Ranches is bound by Florida law to continue with an extension of the prior year's budget on a monthly basis until such time as a final budget is properly advertised, goes through public hearing and is approved.

**Staff Contact:**

Martin D. Sherwood, Town Financial Administrator  
Richard Strum, Controller

**ATTACHMENTS:**

Description	Upload Date	Type
ORD 2016-xxx- Adopted Budget 2016-2017-09292016-FINAL-TA Approved	9/23/2016	Ordinance
2016-2017 Tentative Budget Summary 09292016-FINAL-Exhibit A	9/23/2016	Resolution

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**ORDINANCE NO. 2016**

**AN ORDINANCE OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA, APPROVING THE BUDGET OF THE TOWN OF SOUTHWEST RANCHES FOR FISCAL YEAR 2016-2017, COMMENCING OCTOBER 1, 2016 AND ENDING SEPTEMBER 30, 2017; PROVIDING FOR A BUDGET BASIS; PROVIDING FOR EXPENDITURE OF FUNDS; PROVIDING FOR CARRYOVER OF FUNDS; PROVIDING FOR NOTICE; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICT; AND, PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, the Town of Southwest Ranches is a municipality located in Broward County, Florida; and

**WHEREAS**, a public hearing was held on the tentative millage and budget on September 14, 2016; and

**WHEREAS**, a Public Hearing on the Town of Southwest Ranches' final budget for Fiscal Year 2016-2017 was held at 6:00 P.M. on Tuursday, September 29, 2016, at the Southwest Ranches Council Chambers, 13400 Griffin Road, Southwest Ranches, Florida, 33330; and

**WHEREAS**, the amount available from taxation and other revenues equals the total appropriations for expenditures and reserves.

**NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA THAT THE FOLLOWING ORDINANCE IS CREATED IN ACCORDANCE WITH THE TOWN CHARTER:**

**Section 1: Budget Adoptions.** The Town of Southwest Ranches budget for Fiscal Year 2016-2017, a copy of which is attached hereto and incorporated herein by reference as Exhibit "A," is hereby approved and adopted and shall become effective at the beginning of the 2016-2017 Fiscal Year, and the Town's funds may be expended commencing October 1, 2016 and ending September 30, 2017.

**Section 2: Budget Basis.** The proposed expenditures in the budget are as shown in the budget and by reference made a part hereof. The budget is based upon the gross taxable value of real and personal property of \$1,286,839,699.

**Section 3: Expenditure of Funds.** No funds of the Town shall be expended except pursuant to duly approved appropriations or for the payment of bonds, notes, or other indebtedness duly authorized by the Council and only from such funds so authorized.

**Section 4: Carryover of Funds.** Funds of the Town's current Fiscal Year 2015-2016 adopted budget as well as budget amendments pursuant to subsequent resolutions as indicated in Section 5 of this Resolution not expended during Fiscal Year 2015-2016 may be used and expended during subsequent fiscal years.

**Section 5: Amendments.** The Town of Southwest Ranches budget for the Fiscal Year 2016-2017, may be amended, if required, by a Resolution of the Town Council.

**Section 6: Notice.** The Town Clerk or designee is directed to forward certified copies of this Ordinance to the Broward County Property Appraiser, the Broward County Revenue Collector and the Florida Department of Revenue.

**Section 7: Severability.** If any one or more of the provisions of this Ordinance shall be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any reason whatsoever be held invalid, then such provision shall be null and void and shall be separate from the remaining provisions, and shall in no way affect the validity of all other provisions of this Ordinance.

**Section 8: Conflict.** That all Sections or parts of Sections of the Code of Ordinances or parts of Ordinances, and all Resolutions, or parts of Resolution, in conflict are hereby repealed to the extent of such conflict.

**Section 9: Effective Date.** This Ordinance shall be effective immediately upon its adoption.

**PASSED ON FIRST READING** this 14<sup>TH</sup> day of September, 2016 on a motion made by \_\_\_ and seconded by \_\_\_.

**PASSED AND ADOPTED ON SECOND READING** this 29th day of September, 2016, on a motion made by \_\_\_\_\_ and seconded by \_\_\_\_\_.

Nelson	_____	Ayes	_____
McKay	_____	Nays	_____
Breitkreuz	_____	Absent	_____
Fisikelli	_____		
Jablonski	_____		

**[Signatures on Following Page]**

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Jeff Nelson, Mayor

ATTEST:

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Russell Muñiz, Assistant Town Administrator/Town Clerk

Approved as to Form and Correctness:

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Keith M. Poliakoff, J.D., Town Attorney

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# BUDGET SUMMARY

## Town of Southwest Ranches, Florida - Fiscal Year 2016 - 2017

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE TOWN OF SOUTHWEST RANCHES ARE 4.7% MORE THAN LAST YEARS TOTAL OPERATING EXPENDITURES

**General Fund**      4.5254      **Second Public Hearing: Exhibit A**  
**Voted Debt**      0.0000      Thursday, September 29, 2016 @ 6:00pm

	GENERAL FUND		CAPITAL PROJECTS FUND		TRANSPORTATION FUND		VOLUNTEER FIRE FUND		DEBT SERVICE FUND		SOLID WASTE FUND		TOTAL ALL FUNDS
	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND	
<b>ESTIMATED REVENUES:</b>													
<b>TAXES:</b>													
Ad Valorem Taxes	5,532,291	0	0	0	0	0	0	0	0	0	0	0	5,532,291
Ad Valorem Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0
Franchise /Utility Taxes	1,764,875	0	0	0	0	0	0	0	0	0	0	0	1,764,875
Sales & Use Taxes	623,265	0	0	0	0	0	0	0	0	0	0	0	623,265
Permits/Licenses/Inspections	598,634	0	0	0	0	0	0	0	0	0	0	0	598,634
Intergovernmental	2,500	150,000	466,403	0	0	0	0	0	0	0	0	0	618,903
Charges for Services	134,000	0	0	0	0	0	0	0	0	0	0	0	1,171,283
Fines & Forfeitures	291,000	0	0	0	0	0	0	0	0	1,037,283	0	0	291,000
Loan Proceeds	0	0	0	0	0	0	0	0	0	0	0	0	0
Special Fire Assessment	1,747,757	0	0	0	0	0	0	0	0	0	0	0	1,747,757
Miscellaneous Revenues	86,972	37,500	250	10,000	10,000	0	0	0	0	0	2,250	0	136,972
<b>TOTAL SOURCES</b>	<b>10,781,294</b>	<b>187,500</b>	<b>466,653</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>1,039,533</b>	<b>0</b>	<b>1,039,533</b>	<b>0</b>	<b>2,250</b>	<b>0</b>	<b>12,484,980</b>
Interfund Transfers - In	205,427	137,850	928,393	144,914	938,347	0	0	0	0	0	0	0	2,354,931
Fund Balance/Reserves/Net Assets	20,350	215,780	109,200	0	0	0	0	0	0	0	0	0	345,330
<b>TOTAL REVENUES, TRANSFERS &amp; BALANCES</b>	<b>11,007,071</b>	<b>541,130</b>	<b>1,504,246</b>	<b>154,914</b>	<b>938,347</b>	<b>1,039,533</b>	<b>0</b>	<b>1,039,533</b>	<b>0</b>	<b>0</b>	<b>27,525</b>	<b>0</b>	<b>15,185,241</b>
<b>EXPENDITURES/EXPENSES</b>													
General Government	1,997,640	0	0	0	0	0	0	0	0	0	0	0	1,997,640
Law Enforcement	2,465,464	0	0	0	0	0	0	0	0	0	0	0	2,465,464
Fire Rescue Services	3,131,635	171,530	0	154,914	0	0	0	0	0	0	0	0	3,458,079
Community Services (Planning, Zoning & Engineering)	371,972	0	0	0	0	0	0	0	0	0	0	0	371,972
Physical Environment (Permitting, Code, Roads/Solid Waste)	432,800	0	1,504,246	0	0	0	0	0	0	806,581	0	0	2,743,627
Parks, Recreation and Open Space	424,614	369,600	0	0	0	0	0	0	0	0	0	0	794,214
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
Contingency	33,442	0	0	0	0	0	0	0	0	0	0	0	33,442
<b>TOTAL EXPENDITURES/EXPENSES</b>	<b>8,857,567</b>	<b>541,130</b>	<b>1,504,246</b>	<b>154,914</b>	<b>938,347</b>	<b>834,106</b>	<b>0</b>	<b>205,427</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,830,310</b>
Interfund Transfers - Out	2,149,504	0	0	0	0	0	0	0	0	0	0	0	2,149,504
Fund Balance/Reserves/Net Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL APPROPRIATED EXPENDITURES TRANSFERS, RESERVES &amp; BALANCES</b>	<b>11,007,071</b>	<b>541,130</b>	<b>1,504,246</b>	<b>154,914</b>	<b>938,347</b>	<b>1,039,533</b>	<b>0</b>	<b>1,039,533</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,185,241</b>

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE TOWN CLERK'S OFFICE (13400 GRIFFIN ROAD, SOUTHWEST RANCHES, FL 33330-2628) AS A PUBLIC RECORD.