

Town of Southwest Ranches

Town Council & Staff

Town Council

Mayor

Mecca Fink

Vice-Mayor

Johnny Dollar

Council Member

Forest Blanton

Council Member

Freddy Fisikelli

Council Member

Aster Knight

Town Staff

Town Administrator

John Canada

Town Clerk

Arielle Haze Tyner

Town Attorney

Gary A. Poliakoff, J.D.

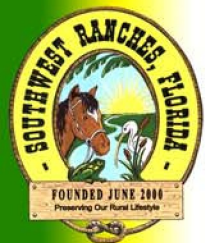
Town of Southwest Ranches

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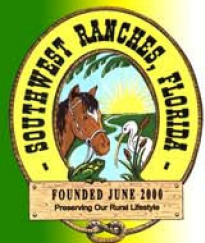
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Town of Southwest Ranches

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Town of Southwest Ranches

Town Administrator's Budget Message

Introduction

Building our new Town is very exciting and every day is filled with successes and challenges. This year we are presenting the recommended budget for the Town, on June 14. This early presentation will provide an expanded time period for the Town Council and the residents to review, get answers to questions, and recommend improvements. As we design the future for our Town, this second year of existence for the Town will be very important. This second year will be filled with new initiatives for us to embark upon and new solutions for us to create. Based upon direction that I have received from the Town Council, I am pleased to present a budget that has been based upon the principals of lower taxes, improved services and programs and "running the Town like a business".

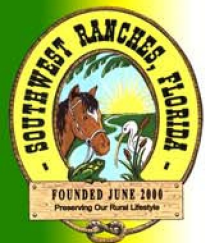
Budget Significance

The most important document and the most important decisions the Town Council will make each year is the review and adoption of the Annual Budget. The budget establishes the financial and management framework within which the Town will operate, services will be delivered, and policies will be implemented. The budget also provides the foundation for future actions and decisions essential for long-range plans and strategies.

Budget Format

The recommended budget for 2002 format has been changed from the budget format for last year. This new format will provide improved understanding of the budget, programs, planned achievements and fiscal policies. The budget will provide clear summary information for all Town funds, to include a comparison chart for ad valorem (property) taxes, to provide additional information about your tax dollars.

Each year the budget format will be modified, with the focus on improving the understanding and information within the budget. The budget will be available online at www.southwestranches.org. In keeping with our paperless efforts, limited printed copies of the budget will be available.



TOWN of SOUTHWEST RANCHES

TOWN ADMINISTRATOR'S BUDGET MESSAGE

Budget Overview

Taxes are going DOWN!!!

The budget recommended for Fiscal Year 2002, includes a reduction in the ad valorem (property) taxes of 23% from 3.8933 to 3.0. The 3.0 millage rate represents the lowest rate that the Town can adopt to retain the allocation of State Revenue Sharing. This reduction is due mainly to the transfer of funding to support our Fire Service from ad valorem (property) taxes to a special assessment. This reduction in taxes, to a 3.0 millage rate, is less than the rate considered during the discussion of incorporation of the Town.

Other highlights of the budget include new revenues, improved services/programs and new services/ programs. These highlights are as follows:

New Revenues

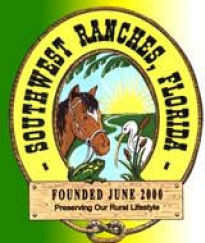
Fire Assessments – For fiscal year 2002, it is recommended that the Town Council approve the use of a special assessment for Fire Services for a new revenue of \$678,260. A portion of the new revenue will be supported with an estimated rate for single-family residents of \$130.00 to \$170.00 annually.

Capital Projects Funding – Based upon the input during the initial development of the comprehensive plan for the Town and future needs to be identified by the Town Council, there is little question that capital project funding will be needed in fiscal year 2002. The recommended budget includes \$5.0 million for capital projects funding. These funds are provided through a revenue bond issue at a very low interest rate.

Fund Balance – Fund balance represents an estimate of funds that will be unused from the current fiscal year. These funds will be brought forward into the next fiscal year, 2002. The fund balance for all funds is estimated at \$810,000.

Service/Program Improvements

Law Enforcement – All 12 contract law enforcement officers will be provided with portable defibrillators and training for emergency use. Also included are four-wheel drive vehicles for each officer for enforcement activities unique to our rural community.



TOWN of SOUTHWEST RANCHES

TOWN ADMINISTRATOR'S BUDGET MESSAGE

Fire Rescue – Improved volunteer fire services with updated equipment, improved location and liability insurance coverage to provide protection for the Town, Davie and County.

Community Services – Full year funding for a grant acquisition consultant and improved code compliance services provided through an interlocal agreement with the Town of Davie.

Parks and Open Space – Increased funding is included for a planned partial year operation, of our first park, the Equestrian Park, on Volunteer Road.

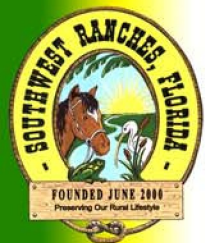
Town Council Reserve – It is critical to provide a reserve policy that establishes a sound foundation for financial stability. The Reserve is allocated at \$200,000.

New Services/Programs

Capital Projects – The need for capital projects, that will “preserve our rural lifestyle”, will be identified through the development of the comprehensive plan. Additional capital projects will be necessary to respond to other influences and other identified needs. These capital projects will be funded through a \$5.0 million revenue bond issue.

Fund Balance Reserve – A fund balance reserve policy is created to begin the development over the next few years of a recommended \$2.0 million fund balance reserve. This reserve linked with the Town Council Reserve will provide for long-term financial stability and will provide the ability for the Town to respond effectively to unforeseen circumstances. This year the reserve is recommended at \$910,215.

Transportation Projects – Increased transportation funding will provide for roadway maintenance, implementation of traffic calming devices and the development of roadway cleanup programs.



Town of Southwest Ranches

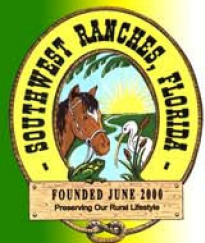
Town Administrator's Budget Message

Conclusion

This budget provides for several outstanding recommendations; the reduction of ad valorem (property) taxes by 23%, the funding for the Town's first capital projects and the first policies for the establishment of a sound foundation for the future financial stability of the Town. I believe that these recommendations are an important beginning for the exceptional future of the Town of Southwest Ranches.

I am very proud to present the Fiscal Year 2002 Annual Budget. I look forward to your review of the detailed recommendations as we work together to successfully conclude the budget in September.

Respectfully submitted,
John Canada, Town Administrator



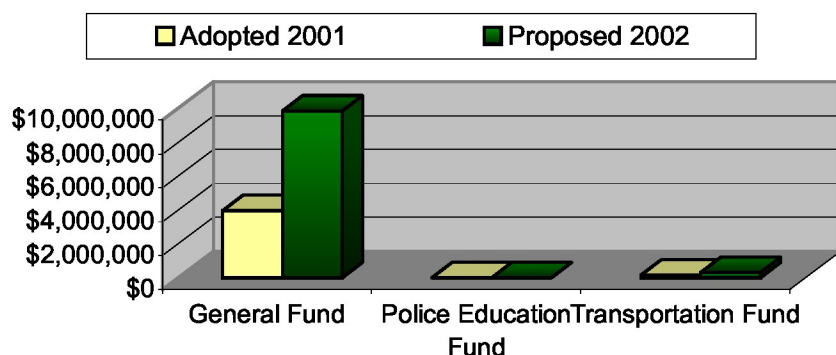
Town of Southwest Ranches

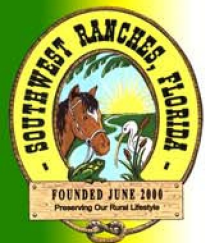
Budget Summary All Funds – Fiscal Year 2002

Funds

	<u>Adopted 2001</u>	<u>Proposed 2002</u>
General Fund	\$3,977,012	\$9,866,915
Police Education Fund	\$2,000	\$2,000
Transportation Fund	\$175,580	\$311,000
Total	\$4,154,592	\$10,179,915

Funds Comparison: Fiscal Year 2001 & 2002





Town of Southwest Ranches

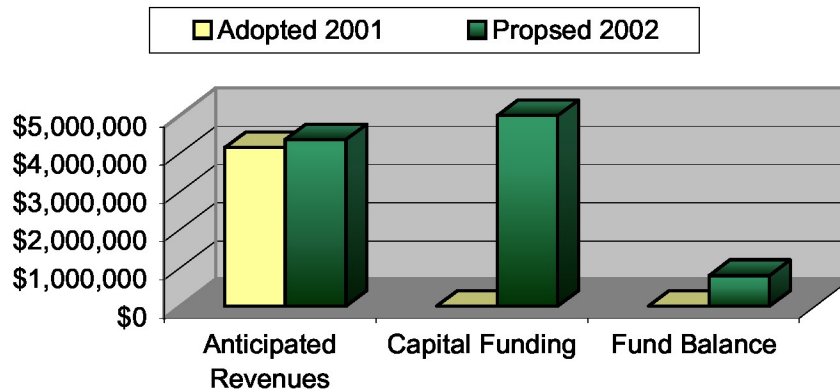
Budget Summary All Funds – Fiscal Year 2002

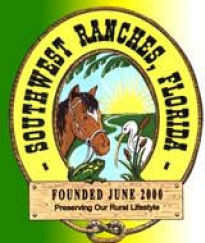
Major Categories

Revenues

	<u>Adopted 2001</u>	<u>Proposed 2002</u>
Anticipated Revenues	\$4,154,592	\$4,599,860
Less 5%	\$0	-\$229,945
Capital Funding	\$0	\$5,000,000
Fund Balance	\$0	\$810,000
Total	\$4,154,592	\$10,179,915

Revenue Comparison: Fiscal Year 2001 & 2002



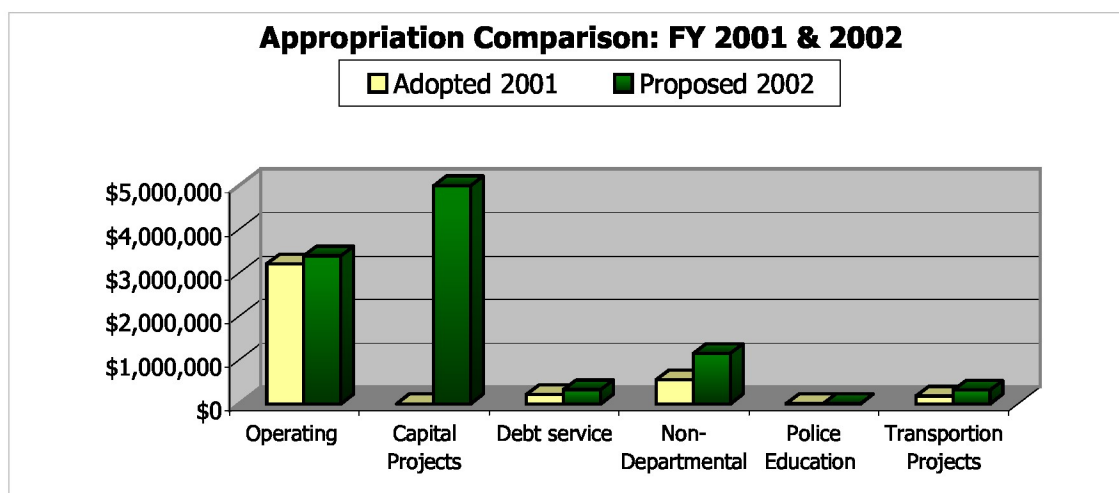


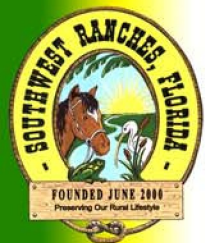
TOWN of SOUTHWEST RANCHES

Budget SUMMARY All Funds – FISCAL YEAR 2002

Appropriations

	<u>Adopted 2001</u>	<u>Proposed 2002</u>
Operating	\$3,212,000	\$3,389,700
Capital Projects	\$0	\$5,000,000
Debt service	\$210,000	\$320,000
Non- Departmental	\$555,012	\$1,157,215
Police Education	\$2,000	\$2,000
Transportation Projects	\$175,580	\$311,000
Total	\$4,154,592	\$10,179,915





Town of Southwest Ranches

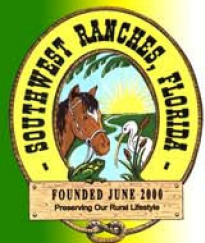
SUMMARY: GENERAL FUND - REVENUES & APPROPRIATIONS

Summary of major revenue and appropriation categories

	2001 Adopted Budget	2002 Proposed Budget
Revenues		
Local Levied Revenues	\$2,951,415	\$3,281,075
Licenses and Permits	\$305,000	\$426,100
Intergovernmental Revenues	\$620,597	\$619,000
Fine and Forfeitures	\$10,000	\$10,000
Other revenues	\$90,000	\$50,000
Less 5%	\$0	-\$219,260
Capital Funding	\$0	\$5,000,000
Fund Balance	\$0	\$700,000
Total	\$3,977,012	\$9,866,915

Appropriations

Town Council	\$35,000	\$39,200
Town Administration	\$687,000	\$491,000
Town Attorney	\$150,000	\$200,000
Law Enforcement Services	\$955,000	\$1,022,250
Fire/Rescue Services	\$850,000	\$931,250
Community Services	\$450,000	\$531,000
Parks and Open Space	\$50,000	\$100,000
Public Works Services	\$35,000	\$75,000
Capital Projects	\$0	\$5,000,000
Debt Service	\$210,000	\$320,000
Non Departmental	\$555,012	\$1,157,215
Total	\$3,977,012	\$9,866,915



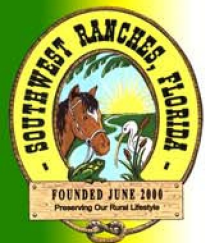
Town of Southwest Ranches

Changes in Ad Valorem

Adopted ad valorem taxes and millage rate are initially adjusted for the reduction of the fire budget that is being funded from a fire special assessment. The adjusted taxes and millage are then increased by .3803 mills to provide a 3.00 millage rate. The 3.00 millage is the lowest millage rate allowable for the Town to receive State revenue sharing funding.

	Adopted 2001	Adjusted 2002	Increase	Proposed 2002
General Fund	\$2,010,860	\$1,421,650	\$406,432	\$1,828,082
Millage rate	3.8933	2.3330	0.6670	3
Less 5%	-\$100,543	-\$70,083	-\$21,321	-\$91,404
Net	\$1,910,317	\$1,351,567	\$385,111	\$1,736,678

Tax Base - - - - - 609,360,600
(Assessed Value of All Town Property, Certified by Broward County Property Appraiser)

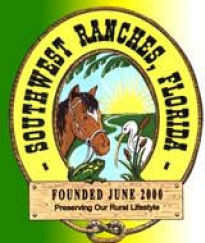


Town of Southwest Ranches

General Fund Revenue

Detail of all General Fund revenue sources with a comparison to the adopted 2001 budget.

	Adopted	Proposed	Difference
Revenue			
<u>Local Levied Revenue</u>			
Ad Valorem Taxes	\$1,910,317	\$1,828,082	-\$82,235
Franchise Fee - Electric	\$318,912	\$311,600	-\$7,312
Franchise Fee - Cable	\$18,695	\$18,700	\$5
Utility Tax - Electric	\$579,840	\$525,000	-\$54,840
Utility Tax - Telephone	\$123,651	\$120,650	-\$3,001
Special Assessments - Fire/rescue	\$0	\$477,043	-\$477,043
Total	\$2,951,415	\$3,281,075	\$329,660
<u>Licenses and Permits</u>			
Occupational Licenses	\$5,000	\$5,000	\$0
Permit Cost Recovery	\$300,000	\$421,100	\$121,100
Total	\$305,000	\$426,100	\$121,100
<u>Intergovernmental Revenues</u>			
State Revenue Sharing	\$101,169	\$100,000	-\$1,169
Half-cent Sales Tax	\$519,428	\$519,000	-\$428
Total	\$620,597	\$619,000	-\$1,597
<u>Fine and Forfeitures</u>			
Court Fines and Forfeitures	\$10,000	\$10,000	\$0
Total	\$10,000	\$10,000	\$0
<u>Other Revenues</u>			
Interest Revenue	\$50,000	\$50,000	\$0
Grants	\$40,000	\$0	-\$40,000
Total	\$90,000	\$50,000	-\$40,000
Sub Total	\$3,977,012	\$4,386,175	\$409,163
Sub Total Less 5%	\$0	-\$219,260	\$0
<u>Capital Project Funding</u>			
Fund Balance	\$0	\$700,000	\$700,000
Revenue Grand Total	\$3,977,012	\$9,866,915	\$5,889,903

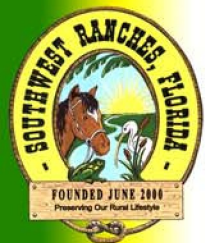


Town of Southwest Ranches

SUMMARY: GENERAL FUND APPROPRIATIONS

The following General Fund Appropriations are organized as follows:

- Major Function or Service Provided (Town Council, Law Enforcement, etc.)
- Each Function / Service Includes:
 - Operational summary
 - Objectives for 2002 fiscal year
 - Detail budget
 - Budget comparison



Town of Southwest Ranches

General Fund Appropriations - Town Council

Operational Summary

The five-member Town Council is composed of a Mayor, a Vice-Mayor and three Council Members. Town Council meetings are held on the second Thursday of each month, for at least eleven months during the fiscal year. Workshop meetings are held as needed, generally, on the first Thursday of each meeting month. The beginning of each meeting starts at 7:00 pm. All meeting and workshops of Town Council are advertised in the local newspaper per Florida Statutes.

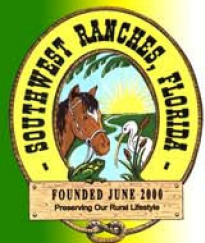
The Council provides all policy direction for the Town functions and activities. Council members specific interests are utilized to support the Town Administrator in the delivery of services and programs within the Town. The Town has no employees as all services, functions and programs are provided through contracts.

Objectives 2002

Major achievements anticipated during the 2002 Fiscal Year include; adoption of the annual operating budget, adoption of a capital budget, approval of the Comprehensive Plan and providing the policy direction to begin the implementation of the Comprehensive Plan.

Budget Detail

	Adopted	Proposed
<u>Personal Services</u>		
Salary	\$19,200	\$19,200
FICA		\$1,500
<u>Operating Expenses</u>		
Subscriptions and Memberships	\$3,800	\$2,500
Conferences and Seminars	\$2,000	\$1,000
<u>Other Charges and Services</u>		
Legislative Expenses	\$5,000	\$5,000
Meeting Expenses	\$5,000	\$10,000
Total	\$35,000	\$39,200



Town of Southwest Ranches

General Fund Appropriations - Town Council

Budget Comparison

Personal Services

Salary	\$0	
FICA	\$1,500	Increase in FICA costs is due to allocation of budgeted funding for FY2002.

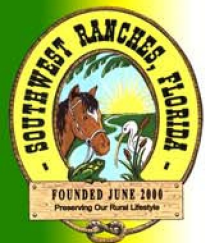
Operating Expenses

Subscriptions and Memberships	-\$1,300	Decrease in subscriptions costs is due to review of actual cost.
Conferences and Seminars	-\$1,000	Decrease in conference costs is due to review of actual cost.

Other Charges and Services

Legislative Expenses	\$0	
Meeting Expenses	\$5,000	Increase is due to additional cost for meeting room rent and equipment.

Total	\$4,200	
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Town of Southwest Ranches

General Fund Appropriations - Town Administrator

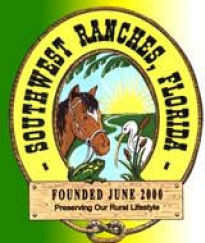
Operational Summary

The Town Administration services are provided through a contract with a municipal services consultant. All function and activities are managed and implemented through a Town Administrator, specified within the municipal service consultant contract. The Town Administrator has regular and scheduled meetings and communications with each Council member, various meetings with residents as needed and meetings with other governmental agencies to develop cooperative partnerships and work on activities of common concern.

The Town Administrator implements all policy direction of the Town Council. Support is provided by Council members based upon each member's specific area of interest.

Objectives 2002

Major achievements anticipated during the 2002 Fiscal Year include; preparation of a recommended operating and capital budget, implementation of the Comprehensive Plan, election for two Council Member seats and complete implementation of service delivery programs within the Town to provide needed and essential services.

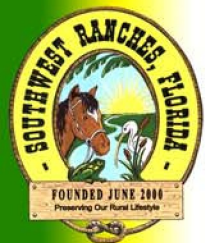


Town of Southwest Ranches

General Fund Appropriations - Town Administrator

Budget Detail

	Adopted	Proposed
<u>Operating Expenses</u>		
Office Expenses	\$0	\$5,000
Miscellaneous Expenses	\$5,000	\$10,000
Codification Expenses	\$0	\$10,000
<u>Other Charges and Services</u>		
Utilities	\$8,000	\$8,000
Legal Advertising	\$40,000	\$40,000
Rental	\$32,000	\$7,250
Newsletter	\$0	\$30,000
<u>Contractual Services</u>		
Administrative Services	\$500,000	\$330,750
Annual Audit	\$40,000	\$25,000
<u>Capital Outlay</u>		
Office Equipment	\$30,000	\$10,000
Improvements	\$32,000	\$15,000
Total	\$687,000	\$491,000



Town of Southwest Ranches

General Fund Appropriations - Town Administrator

Budget Comparison

Operating Expenses

Office Expenses	\$5,000	Increase in office expenses is due to review of actual cost.
Miscellaneous Expenses	\$5,000	Increase in miscellaneous expenses is due to review of actual cost.
Codification Expenses	\$10,000	Increase is due to initial year cost to codify records.

Other Charges and Services

Utilities	\$0	
Legal Advertising	\$0	
Rental	-\$24,750	Decrease in rental costs is due to review of actual cost.
Newsletter	\$30,000	Increase in Newsletter cost is due to review of actual cost.

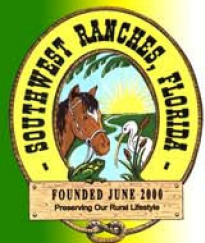
Contractual Services

Administrative Services	-\$169,250	Decrease in Administrative Services is due to contract negotiations reduction.
Annual Audit	-\$15,000	Decrease in annual audit cost is due to contract negotiations reduction.

Capital Outlay

Office Equipment	-\$20,000	Decrease in office equipment is due to one-time costs for last fiscal year.
Improvements	-\$17,000	Decrease improvement costs is due to one time costs for last fiscal year.

Total	-\$196,000	
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Town of Southwest Ranches

GENERAL FUND APPROPRIATIONS - TOWN ATTORNEY

Operational Summary

Town Attorney services are provided through a contract with an experienced and professional attorney firm. All contracts, resolutions, ordinances and other legal documents are reviewed and approved as to form and completeness by the Town Attorney.

Objectives 2002

Major achievements anticipated during the 2002 Fiscal Year include successful litigation of law suites.

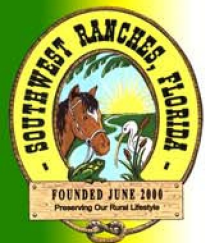
Budget Detail

	Adopted	Proposed
<u>Contractual Services</u>		
Attorney Services	\$150,000	\$150,000
Law Suites	\$0	\$50,000
Total	\$150,000	\$200,000

Budget Comparison

Contractual Services

Attorney Services	\$0	
Law Suites	\$50,000	Increase in law suites is due to review of actual cost
Total	\$50,000	



TOWN of SOUTHWEST RANCHES

GENERAL FUND APPROPRIATIONS – LAW ENFORCEMENT

Operational Summary

Police Services are provided through a contract with Broward Sheriff's Office (BSO). The law enforcement services are provided through twelve full-time sworn officers. These law enforcement services provide a quality community oriented law enforcement program.

Objectives 2002

Major achievements anticipated during the 2002 Fiscal Year include; active response to needs of the residents, improved awareness and enforcement program for ATV's, and improved programs for community safety.

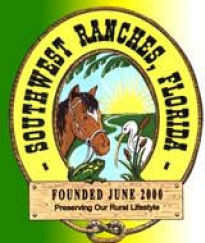
Budget Detail

	Adopted	Proposed
<u>Contractual Services</u>		
Law Enforcement – BSO	\$955,000	\$1,022,250
Total	\$955,000	\$1,022,250

Budget Comparison

Contractual Services

Law Enforcement – BSO	\$67,250	Increase is due to increase for normal contract increases, and phased cost for four-wheel drive vehicles.
Total	\$67,250	



Town of Southwest Ranches

GENERAL FUND APPROPRIATIONS – FIRE/RESCUE SERVICES

Operational Summary

Fire/Rescue Services are provided through contracts with Broward County Fire/Rescue Services (172 Avenue west), Town of Davie Fire/Rescue Services (172 Avenue east) and Southwest Ranches Volunteer Fire/Rescue Services. Services provide an effective and efficient fire rescue programs that include; fire/rescue response, fire inspections, plan reviews, code reviews, emergency management and public education programs.

Objectives 2002

Major achievements anticipated during the 2002 Fiscal Year include; establish a fire/rescue special assessment program and provide the volunteer services with a facility for personnel and equipment.

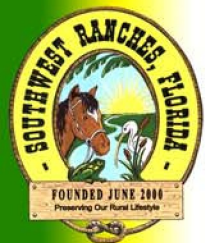
Budget Detail

	Adopted	Proposed
Contractual Services		
Broward County	\$500,000	\$525,000
Town of Davie	\$350,000	\$376,250
Volunteer	\$0	\$30,000
Total	\$850,000	\$931,250

Budget Comparison

Contractual Services

Broward County	25,000	Increase in County costs is due to increase for normal contract increases
Town of Davie	26,250	Increase in Davie costs is due to increase for normal contract increases.
Volunteer	30,000	Increase in volunteer costs is due to new contract approved during last fiscal year.
Total	81,250	



Town of Southwest Ranches

General Fund Appropriations – Community Services

Operational Summary

Community Services include development management and zoning code services and are provided through an agreement with a professional planning consultant. Services include plat review, variance review, zoning code and code compliance issues. In addition, services for building permitting and structural code compliance are provided through an interlocal agreement with the County. Services provided through these two agreements are based upon a full cost recovery program and efficient prompt delivery of services.

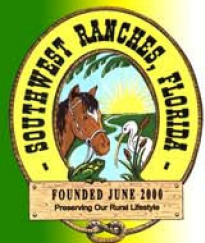
The Town grant acquisition program and the code compliance program are also included within this delivery of services. The code compliance is contracted with the Town of Davie.

Objectives 2002

Major achievements anticipated during the 2002 Fiscal Year include; improving the delivery services to provide efficient and effective response to residents, review service delivery of other providers and utilize processes that work for the Town, acquire a minimum of four grants from state and other granting agencies and begin the implementation of the comprehensive plan.

Budget Detail

	Adopted	Proposed
<u>Contractual Services</u>		
Planning, Zoning and Land Use	\$450,000	\$400,000
Grants	\$0	\$80,000
Code Compliance	\$0	\$51,000
Total	\$450,000	\$531,000



Town of Southwest Ranches

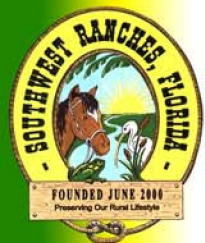
General Fund Appropriations – Community Services

Budget Comparison

Contractual Services

Planning, Zoning and Land Use	-\$50,000	Decrease is due to reduction in one time cost for revenues. comprehensive plan and increased cost for planning, zoning and land use contract supported by revenues.
Grants	\$80,000	Increase in grants costs is due to a new contract approved during last fiscal year.
Code Compliance	\$51,000	Increase is due to a new contract with the Town of Davie for full code compliance services.

Total	\$81,000
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TOWN of SOUTHWEST RANCHES

GENERAL FUND APPROPRIATIONS – PARKS & OPEN SPACES

Operational Summary

Park and Open Space Services are provided by a professional parks consultant. The services provided include the managing the operation of the Equestrian Park, neighborhood parks and coordination of volunteers to support the parks and open space programs.

Objectives 2002

Major achievements anticipated during the 2002 Fiscal Year include; opening of the Equestrian Park and at least one neighborhood park during the year, development of a volunteer program to support parks, open space facilities and acreage.

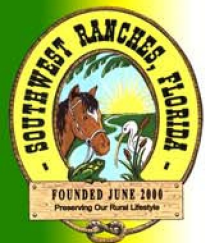
Budget Detail

	Adopted	Proposed
<u>Contractual Services</u>		
Consultant	\$50,000	\$100,000
Total	\$50,000	\$100,000

Budget Comparison

Contractual Services

Consultant	\$50,000	Increase is due to anticipated cost for operation of parks and open space.
Total	\$50,000	



Town of Southwest Ranches

GENERAL FUND APPROPRIATIONS – Public Works

Operational Summary

Public Works Services are provided by a professional public works consultant. Services provided include coordination of the maintenance and improvements of Town roads, public areas and facilities, beautification projects, oversight of roadway construction and management of construction of Town facilities.

Objectives 2002

Major achievements anticipated during the 2002 Fiscal Year include; implementation of traffic calming devices on at least two roadways, development of a maintenance program for Town assets, implement a roadway cleanup program and oversight of roadway construction of Griffin Road and Sheridan Street.

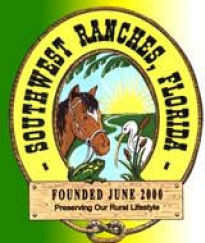
Budget Detail

	Adopted	Proposed
<u>Contractual Services</u>		
Consultant	\$35,000	\$75,000
Total	\$35,000	\$75,000

Budget Comparison

Contractual Services

Consultant	\$40,000	Increase is due to anticipated cost for operation and public works project management.
Total	\$40,000	



Town of Southwest Ranches

General Fund Appropriations – Capital Projects

Operational Summary

Financed proceeds from a \$5.0 million revenue bond issue will be required during the 2002 Fiscal Year. These proceeds will be allocated during the fiscal year by specific approval by the Town Council. Capital projects may include the refinancing of the bank loan, at a lower interest rate, for the 30-acre site on Sheridan Street, additional parks and open space to implement the comprehensive plan elements and other capital improvements that may be needed and approved by the Town Council.

Objectives 2002

Major achievements anticipated during the 2002 Fiscal Year include; the development and approval by Town Council of a five (5) year capital outlay program link to the comprehensive plan.

Budget Detail

	Adopted	Proposed
<u>Capital Projects</u>		
Capital Projects	\$0	\$5,000,000
Total	\$0	\$5,000,000

Budget Comparison

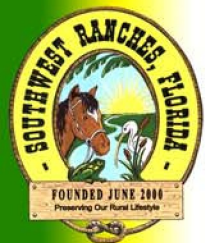
Capital Projects

Capital Projects

\$5,000,000

Increase in capital projects for three park and open space land acquisitions, park development and additional construction as needed.

Total	\$5,000,000
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Town of Southwest Ranches

General Fund Appropriations – Debt Services

Summary

Debt service cost will provide for the payment of principal, interest and other financing cost associated with the issuance of a \$5.0 million revenue bond issue. Interest rate is estimated at 5% for 30 year revenue bonds.

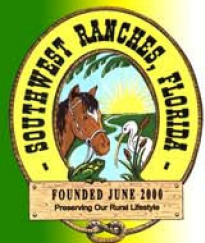
Budget Detail

	Adopted	Proposed
<u>Debt Service</u>		
Principal & Interest	\$210,000	\$320,000
Total	\$210,000	\$320,000

Budget Comparison

Debt Service

Principal & Interest	\$110,000	Increase is due to cost to support financial proceeds for revenue bond issue
Total	\$110,000	



Town of Southwest Ranches

General Fund Appropriations – Non-Departmental

Operational Summary

Non-Departmental costs shall include liability and officials insurance, Local Planning Agency, Town Council Reserve for Contingency and Fund Balance Reserve.

The Town Council Reserve for Contingency is established to provide budgetary funding for the unforeseen issues that may develop during the year. Funding may be transferred from the Reserve for Contingency only upon approval from the Town Council. No expenditures shall be made against the Reserve.

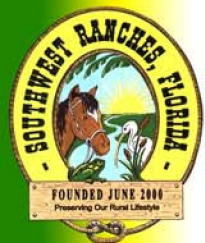
The Fund Balance Reserve is established to provide a financial reserve and financial stability for the future. This Reserve will be increased over time to a minimum of \$2.0 million.

Budget Detail

	Adopted	Proposed
Election Expenses	\$0	\$20,000
Local Planning Agency	\$0	\$2,000
Liability Insurance	\$20,000	\$25,000
Council Reserve	\$160,000	\$200,000
Fund Balance Reserve	\$375,012	\$910,215
Total	\$555,012	\$1,157,215

Budget Comparison

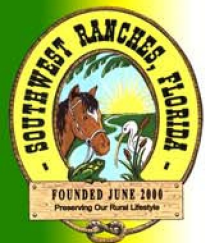
Election Expenses	\$20,000	Increase is due to estimated cost for Town election in March.
Local Planning Agency	\$2,000	Increase is due to estimated cost for Local Planning Agency expenses.
Liability Insurance	\$5,000	Increase is due to anticipated additional cost for liability insurance.
Council Reserve	\$40,000	Increase is due to reallocation of budgetary funds for Council reserve.
Fund Balance Reserve	\$535,203	Increase is due to increase fund balance from prior fiscal year and reserve policy.
Total	\$602,203	



Town of Southwest Ranches

Detailed General Fund Budget

	Adopted	Proposed	Difference
Appropriations			
<u>Town Council</u>			
Personal Services			
Salary	\$19,200	\$19,200	\$0
FICA		\$1,500	\$1,500
Operating Expenses			
Subscriptions and Memberships	\$3,800	\$2,500	-\$1,300
Conferences and Seminars	\$2,000	\$1,000	-\$1,000
Other Charges and Services			
Legislative Expenses	\$5,000	\$5,000	\$0
Meeting Expenses	\$5,000	\$10,000	\$5,000
Total	\$35,000	\$39,200	\$4,200
<u>Town Administration</u>			
Operating Expenses			
Office Expenses	\$0	\$5,000	\$5,000
Miscellaneous Expenses	\$5,000	\$10,000	\$5,000
Codification Expenses	\$0	\$10,000	\$10,000
Other Charges and Services			
Utilities	\$8,000	\$8,000	\$0
Legal Advertising	\$40,000	\$40,000	\$0
Rental	\$32,000	\$7,250	-\$24,750
Newsletter	\$0	\$30,000	\$30,000
Contractual Services			
Administrative Services	\$500,000	\$330,750	-\$169,250
Annual Audit	\$40,000	\$25,000	-\$15,000
Capital Outlay			
Office Equipment	\$30,000	\$10,000	-\$20,000
Improvements	\$32,000	\$15,000	-\$17,000
Total	\$687,000	\$491,000	-\$196,000



Town of Southwest Ranches

Detailed General Fund Budget

Town Attorney

Contractual Services

Attorney Services	\$150,000	\$150,000	\$0
Law Suites	\$0	\$50,000	\$50,000
Total	\$150,000	\$200,000	\$50,000

Law Enforcement Services

Contractual Services

Law Enforcement - BSO	\$955,000	\$1,022,250	\$67,250
Total	\$955,000	\$1,022,250	\$67,250

Fire Rescue Services

Contractual Services

Broward County	\$500,000	\$525,000	\$25,000
Town of Davie	\$350,000	\$376,250	\$26,250
Volunteer	\$0	\$30,000	\$30,000
Total	\$850,000	\$931,250	\$81,250

Community Services

Contractual Services

Planning, Zoning and Land Use	\$450,000	\$400,000	-\$50,000
Grants	\$0	\$80,000	\$80,000
Code Enforcement	\$0	\$51,000	\$51,000
Total	\$450,000	\$531,000	\$81,000

Parks and Open Space

Contractual Services

	\$50,000	\$100,000	\$50,000
Total	\$50,000	\$100,000	\$50,000

Public Works Services

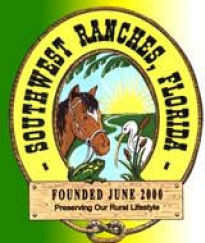
Contractual Services

	\$35,000	\$75,000	\$40,000
Total	\$35,000	\$75,000	\$40,000

Capital Outlay

Capital Projects

	\$0	\$5,000,000	\$5,000,000
Total	\$0	\$5,000,000	\$5,000,000



TOWN of SOUTHWEST RANCHES

DETAILED GENERAL FUND BUDGET

Debt Service

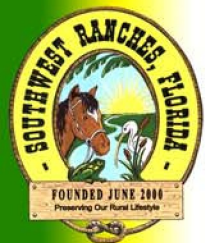
Principal & Interest	\$210,000	\$320,000	\$110,000
Total	\$210,000	\$320,000	\$110,000

Non Departmental

Election Expenses	\$0	\$20,000	\$20,000
Local Planning Agency	\$0	\$2,000	\$2,000
Liability Insurance	\$20,000	\$25,000	\$5,000
Council Reserve	\$160,000	\$200,000	\$40,000
Fund Balance Reserve	\$375,012	\$910,215	\$535,203
Total	\$555,012	\$1,157,215	\$602,203

Appropriations Grand Total	\$3,977,012	\$9,866,915	\$5,889,903
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Adopted	Proposed	Difference
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Town of Southwest Ranches

Police Education Fund

Operational Summary

Police Education Fund includes revenues associated with the two (\$2) dollars that is received on each paid traffic citation within the Town. These funds can only be used to further the education of the law enforcement officers under contract to Town.

Objective 2002

Major objectives anticipated during the 2002 Fiscal Year include utilization of funding to further the education of the law enforcement officers under contract to Town.

Budget Detail

Revenue

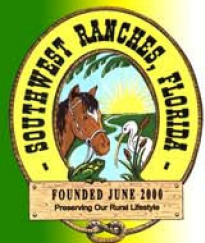
	Adopted	Proposed	Difference
Fines	\$2,000	\$2,105	\$105
Less 5%	\$0	-\$105	-\$105
Total	\$2,000	\$2,000	\$0

Appropriations

	Adopted	Proposed	Difference
Police Education	\$2,000	\$2,000	\$0
Total	\$2,000	\$2,000	\$0

Budget Comparison

\$0 - No Change



Town of Southwest Ranches

TRANSPORTATION FUND

Operational Summary

Transportation Fund includes revenues from 36% of State Revenue Sharing related to gas taxes and all local option gas taxes received by the Town through an interlocal agreement with the County. Funds within this fund can only be used for road construction and maintenance. In addition, funds received for the last 1c on local option gas tax may only be utilized for public transportation purposes.

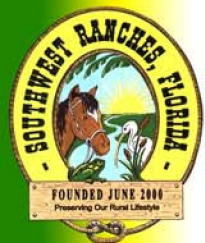
Objective 2002

Major objectives anticipated during the 2002 Fiscal Year include: funding for traffic calming devices on at least two roadways, maintenance programs and roadway cleanup programs.

Budget Detail

Revenue

	Adopted	Proposed	Difference
State Revenue Sharing (36%)	\$42,215	\$56,500	\$14,285
6c Local Option Gas Tax	\$84,190	\$100,000	\$15,810
3c Local Option Gas Tax	\$42,095	\$48,000	\$5,905
1c Local Option Gas Tax	\$7,080	\$7,080	\$0
Sub total	\$175,580	\$211,580	\$36,000
Less 5%	\$0	-\$10,580	-\$10,580
Fund Balance	\$0	\$110,000	\$110,000
Total	\$175,580	\$311,000	\$135,420



Town of Southwest Ranches

TRANSPORTATION FUND

Appropriations

	Adopted	Proposed	Difference
Roadway Projects	\$168,500	\$296,840	\$128,340
Transportation Projects	\$7,080	\$14,160	\$7,080
Total	\$175,580	\$311,000	\$135,420

Budget Comparison

Roadway Projects	\$128,340	Increase is due to increases revenues and fund balance to be used for roadway projects to be defined.
Transportation Projects	\$7,080	Increase is due to carryover of transportation funding from last fiscal year to be used only for public transportation projects
Total	\$135,420	

Budget Overview

Fiscal Year 2002

The budget recommended for Fiscal Year 2002, includes a reduction in the Ad Valorem (property) tax rate by 23% from 3.8933 to 3.0.

The 3.0 millage rate represents the lowest rate that the Town can adopt to retain the allocation of State Revenue Sharing. This reduction is due mainly to the transfer of funding to support our Fire Service from ad valorem (property) taxes to a special assessment. This reduction in taxes, to a 3.0-millage rate, is less than the rate considered during the discussion of incorporation of the Town.

Highlights of the budget include new revenues, improved services/programs and new services/ programs. These highlights are as follows:

New Revenues

Fire Assessments – For fiscal year 2002, it is recommended that the Town Council approve the use of a special assessment for Fire Services for a new revenue of \$477,043. (These revenues were previously funded through property taxes.)

- Rate for single-family residents of \$148.00 annually.
- 75% of Fire costs
- Breakeven (point at which the reduction in property taxes is equal to the increase in special assessment) is taxable value of \$168,239
- Phase in, over three years, brush fire cost on acreage
- Assessments, for the first time, on institutional properties such as churches, temples, non-profit, etc.
- Provide a program in which institutional properties can justify community service for assessment credits

Capital Projects Funding – Based upon the input during the development of the comprehensive plan for the Town and future needs to be identified by the Town Council, capital project funding will be needed in fiscal year 2002. The recommended budget includes \$5.0 million for capital projects funding. (See attached schedule)

Fund Balance – Fund balance represents an estimate of funds that will be unused from the current fiscal year. These funds will be brought forward into the next fiscal year, 2002. The fund balance for all funds is estimated at \$810,000.

Service/Program Improvements

Law Enforcement – All 12 contract law enforcement officers will be provided with portable defibrillators and training for emergency use. Also included are four-wheel drive vehicles for each officer for enforcement activities unique to our rural community.

Fire Rescue – Improved volunteer fire services with updated equipment, improved location and liability insurance coverage to provide protection for the Town, Davie and County.

Community Services – Full year funding for a grant acquisition consultant and improved code compliance services provided through an interlocal agreement with the Town of Davie.

Parks and Open Space – Increased funding is included for a planned partial year operation, of our first park, the Equestrian Park, on Volunteer Road.

Transportation Projects – Increased transportation funding will provide for roadway maintenance, implementation of traffic calming devices and the development of roadway cleanup programs.

Town Council Reserve – It is critical to provide a reserve policy that establishes a sound foundation for financial stability. The Reserve is allocated at \$200,000.

New Services/Programs

Capital Projects – The need for capital projects, that will “preserve our rural lifestyle”, will be identified through the development of the comprehensive plan. Additional capital projects will be necessary to respond to other identified needs. These capital projects will be funded through a \$5.0 million revenue bond issue. (See attached schedule)

Fund Balance Reserve – A fund balance reserve policy is created to begin the development over the next few years of a recommended \$2.0 million fund balance reserve. This reserve linked with the Town Council Reserve will provide for long-term financial stability and will provide the ability for the Town to respond effectively to unforeseen circumstances. This year the reserve is recommended at \$910,215.

ALLOCATION OF BOND FUNDING
FY 2002

	With County Partnership	Without County Partnership
<u>Allocation</u>		
Bond Proceeds	\$5,000,000	\$5,000,000
<u>Projects:</u>		
• 30 Acre Site at Sheridan	\$1,070,000	\$1,070,000
• 10 Acre Site at Volunteer	\$600,000	\$600,000
• 46 Acre Site at Rollong Oaks	\$2,830,000	\$2,830,000
Less: County Partnership	-\$2,000,000	\$0
<i>Total</i>	<i>\$2,500,000</i>	<i>\$4,500,000</i>
Balance	\$2,500,000	\$500,000

Budget Change Summary
Fiscal Year 2001 - 2002

Item	Budget
Proposed Budget	\$10,179,915
Less Current Adopted Budget	-\$4,154,592
Net Change	\$6,025,323
Bond Proceeds	-\$5,000,000
Net Change	\$1,025,323
Reserves	-\$735,000
Net Change	\$290,323
Road Projects	-\$135,323
Net Change	\$155,000

Other Changes Such As:

Parks	\$50,000
Law Enforcement	\$67,250
Law Suits	\$50,000
Total	\$167,250

75
311
388

**Order of Events
For Second Public Hearing
To Be Held
September 24, 2001**

Introduction

Tonight the Town of Southwest Ranches will conduct a public hearing on the proposed budget, which provide funds to support Town services during Fiscal Year 2001-2002. If you are interested in addressing the Town on an item on the agenda, please raise your hand and I will call on you. With that introduction, we can begin.

I. Public Hearings

1. This is the second of two (2) public hearings held as required by law upon the budget for Fiscal Year 2001-2002. The purpose of the hearing is to receive comments and requests regarding the Town's budget to explain the budget and any amendments to it.
2. There will be one (1) millage and budget public hearing. This public hearing will be held to adopt tentative the budget.
3. For Fiscal Year 2001-2002, there is a 17.9 percent aggregate percentage decrease in property taxes. The aggregate millage rate of 3.0 as compared to an aggregate rolled-back rate of 3.6, includes all ad valorem taxes and constitutes the basis for the state-required advertisement concerning the budget and taxes.

Millage and Budget

5. I will now open the public hearing upon the budget.
Mecca: "The proposed millage rate is 3.0000, which represents a 17.9 percent decrease in property taxes."
6. Ask the Town Administrator to explain the reasons for the changes.
7. Next, take comments from the public.
9. After hearing from the public, close the public hearing.
10. Ask for comments from Council.

11. Ask Town Clerk to read the ENTIRE Ordinance.
12. **Motion** – The Council should then Approve second reading of Ordinance Approving and adopting the budget.